Dear Member

The first lockdown in March 2020 coincided with our membership year & our first priority was to secure sufficient membership renewals to ensure club financial viability. We would like to record our thanks to all members (existing and new) who demonstrated their support during this difficult year. As a Management Committee we have been continually mindful of the need to contain costs whilst protecting the important assets (Courts, Clubhouse and grounds) of your club.

Where we were able to, we have taken maximum benefit of Government (Wychavon) Grants that were available because of enforced lockdown. As a club, the majority of our costs are fixed, but we have managed variable costs prudently where possible and appropriate to do so. We have maintained our Reserves, such that we continue to develop a significant fund that will enable 'asset replacement / renewal' at the appropriate time.

Our budgeting for 2021 assumes that Tennis will return to a level of normality from the beginning of April and that no further Lockdowns occur, although there is an overall cautious approach to spend. Key to our plans is an ability to retain a sufficient level of membership income. As a committee we have discussed in detail subscriptions for 2021/22 and have reached agreement for the following;

- Base subscription rates (Adult & Junior) will not be increased for 2021/22.
- A Covid discount of £30 (Equating to 15% if paid before the end of April) is available on the
 full adult membership rate with an appropriate discount for other full year adult categories
 (including Student membership). This discount is available to all members who paid the full
 year membership for 2020/21.
- A Covid discount of £5 is available on all full year junior membership rates, & is available to all junior members who paid the full year membership for 2020/21.
- As we continue to be uncertain as to how the current lockdown will conclude and whether further disruption will occur in 2021, it is our intention to apply a similar discount for 2022/23, applicable to all Members who renew a full year for 2021/22.
- Members may opt not to apply their Covid discount. Such funds would then be retained for the further benefit of the club.

There will, of course, be differing views about whether this is too little or too much – given we remain in uncertain times. Your Management Committee have discussed at length and feel this is the right balance between recognising the impact on Tennis in 2020 and securing the financial future of your club. We trust that a further discount for 2022/23 once we understand impact on 2021 will be seen as appropriate.

I would urge all Members to settle their memberships early in April so that we can assess income levels and make the necessary planning decisions. I thank you all for your support & urge anyone continuing to be adversely impacted by the ongoing pandemic to contact Roger Satterthwaite (Membership Secretary) or the myself (Chairman) for a confidential conversation.

Let us hope that 2021 enables us to return to the Social and Competitive Tennis that we all enjoy.

Roger Whiteman Club Chairman